



REPUBLIC OF THE PHILIPPINES  
**DEPARTMENT OF BUDGET AND MANAGEMENT**  
GENERAL SOLANO STREET, SAN MIGUEL, MANILA



**CORPORATE OPERATING BUDGET**  
Fiscal Year (FY) 2025

**TO: PHILIPPINE INSTITUTE FOR DEVELOPMENT STUDIES (PIDS)**

Your Corporate Operating Budget (COB) for FY 2025 per Board Resolution No. 2025-04 dated March 17, 2025, submitted pursuant to Section 6 of Executive Order (EO) No. 518, series of 1979 and Section 19, Chapter 3, Book VI of EO No. 292, series of 1987, is hereby approved for a total of **FOUR HUNDRED SIXTY-THREE MILLION SIX HUNDRED EIGHTY-FOUR THOUSAND PESOS ONLY (P463,684,000.00)**, details of which are shown below:

PARTICULARS	PROPOSAL (a)	APPROVED (b)	VARIANCE (c=b-a)
<b>TOTAL SOURCES:</b>	P <b>499,810,000</b>	P <b>499,810,000</b>	P <b>-</b>
Corporate Funds	146,175,000	146,175,000	-
National Government (NG) Support	353,635,000	353,635,000	-
<b>TOTAL USES:</b>	<b>499,810,000</b>	<b>463,684,000</b>	<b>(36,126,000)</b>
Personnel Services (PS)	172,468,000	172,468,000	a/ -
Maintenance and Other Operating Expenses (MOOE)	317,563,000	281,437,000	b/ (36,126,000)
Capital Outlays (CO)	9,779,000	9,779,000	c/ -
<b>Excess/(Shortfall)</b>	P <b>-</b>	P <b>36,126,000</b>	P <b>36,126,000</b>

**Footnotes:**

- a/ The approved PS level is based on the prescribed rates per Executive Order No. 64, s. 2024 dated August 2, 2024 and on the specific General Provisions (GP) of the FY 2025 General Appropriations Act (GAA), RA No. 12116.
- b/ The approved MOOE level is computed considering the Institute's absorptive capacity for the three (3) immediately preceding years, with the highest budget utilization rate (BUR) applied to MOOE items, except those covered by NG subsidy, which is recommended as proposed. The variance of P36,126,000.00 pertains to the effect of the preceding year's BUR.
- c/ The approved CO level considers the implementation-readiness of the projects and activities under the respective CO items which are expected to be completed within the year as certified by the Institute.

**Notwithstanding the abovementioned variance in MOOE, the PIDS still has the flexibility to modify its utilization within the total DBM-approved budget level for items funded out of corporate funds.**

Further, the following conditions shall be observed and complied with:

- All expenditures, whether for current operating expenditures or COs, shall be made within the limits of available funds realized from corporate receipts, authorized corporate borrowings and NG budgetary support either in the form of subsidy, equity or loans outlay.
- Any increase in the approved principal COB in the course of the budget year, as may be warranted by additional corporate receipts, shall require the submission of supplemental COB to cover the additional expenditures.

**TO: PHILIPPINE INSTITUTE FOR DEVELOPMENT STUDIES (PIDS)**

3. This approval shall not be construed as an authorization for specific expenditure items under PS which requires prior approval by the Office of the President (OP). **Disbursement for PS shall strictly observe pertinent compensation laws, rules and regulations**, including EO Nos. 7 and 24 dated September 8, 2010 and February 10, 2011, respectively and EO No. 150 dated October 1, 2021 for Government-Owned or-Controlled Corporations (GOCCs) covered by RA No. 10149. Such expenditures shall be subject to relevant conditions under the GPs of the annual GAA or any specific law or approval of the President of the Philippines and/or Secretary of Budget and Management or the Governance Commission for GOCCs, as the case may be.
4. Disbursements for Extraordinary and Miscellaneous Expenses and other MOOE expenditures shall be subject to the relevant provisions of the annual GAA, among others.
5. For equipment outlays included in the Annual Procurement Program that require specific clearance/approval from the agencies concerned, shall be secured before acquisition thereof (e.g., Department of Information and Communications Technology for procurement of information and communication technology equipment covered by the GOCC's Information System Strategic Plan, and OP/DBM/Supervising Department for the purchase of motor vehicles (MV), in accordance with Budget Circular (BC) No. 2022-1 dated February 11, 2022 [Omnibus Guidelines on the Acquisition, Use, Rental, and Replacement of MVs], and existing procurement laws, rules and regulations, among others.
6. Electronic payment shall be observed in the disbursement of corporate and public funds. In cases when the adoption is impracticable, GOCC shall be allowed to continue with the existing payment scheme.
7. Pursuant to Administrative Order (AO) No. 6 dated September 19, 2017, no irregular, unnecessary, extravagant, excessive and unconscionable expenses shall be incurred. Furthermore, existing laws, rules and regulations mandating the judicious and prudent use of government funds shall be observed.
8. It is understood that this review action does not authorize any item of expenditure that is prohibited by or inconsistent with the provisions of existing laws, rules and regulations.
9. Any and all officials or employees who will authorize, allow or permit, as well as those who are negligent in the performance of their duties and functions which resulted in the incurrence or payment of unauthorized and unlawful obligation or expenditure shall be personally liable to the government for the full amount committed or expended and subject to disciplinary actions in accordance with Section 43, Chapter 5 and Section 80, Chapter 7, Book VI of EO No. 292.

**Recommending Approval:**

 Digitally signed by  
Elena Regina S.  
Brillantes

**ELENA REGINA S. BRILLANTES**

Director IV, BMB-C

**Approved:**

By Authority of the Secretary:

  
**ROLANDO U. TOLEDO**  
Undersecretary, DBM

cf: **The Chairman**  
Board of Trustees, PIDS

**Assistant Commissioner for Corporate Government Auditor Sector**  
Commission on Audit (COA) - Central Office  
COA Building, Quezon City

**The Resident Auditor**  
COA - PIDS

**COB No. C1-25-0012**

Date: April 7, 2025