



# **Social Entrepreneurship Sustainability Framework with Indigenous People's Cooperative: A Case of the Bukidnon-Tagoloanon Tribe**

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This Study:

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# Social Entrepreneurship:

It is integral to sustainable development. It is an innovation to address social development.

It is a group solution to poverty that involves creating networks among government and non-government agencies.

Philippine government supports it, among indigenous communities, through **Cooperatives**.

# Social Entrepreneurship:

Using the case of Bukidnon-Tagoloanon indigenous community in Bukidnon, this study developed a framework for cooperatives among indigenous communities.

Philippine government acknowledged the struggles of indigenous cultural communities and gave full right to their ancestral domains embedded in IPRA Law of 1997 (R.A. 8371).

The image shows a banner for the Bukidnon Tagoloanon Mamulahay ha Kabukalagan Agricultural Cooperative. The banner features the text 'BUKIDNON TAGOLOANON MAMULAHAY HA KABUKALAGAN AGRICULTURAL COOPERATIVE' in a stylized font. The word 'BUKIDNON' is in blue, 'TAGOLOANON' is in red, 'MAMULAHAY' is in blue, 'HA' is in red, 'KABUKALAGAN' is in blue, and 'AGRICULTURAL COOPERATIVE' is in blue. A red heart symbol is placed between 'MAMULAHAY' and 'HA'. The background of the banner is a photograph of a modern building with a glass facade and a covered walkway.

# Buktamaco:

Bukidnon-Tagoloanon Mamulahay ha Kabukalagan Agricultural Cooperative was established in 2017.

Within an ancestral domain with CADT No. R10-MLY-1115-193 with more than 900 hectares.

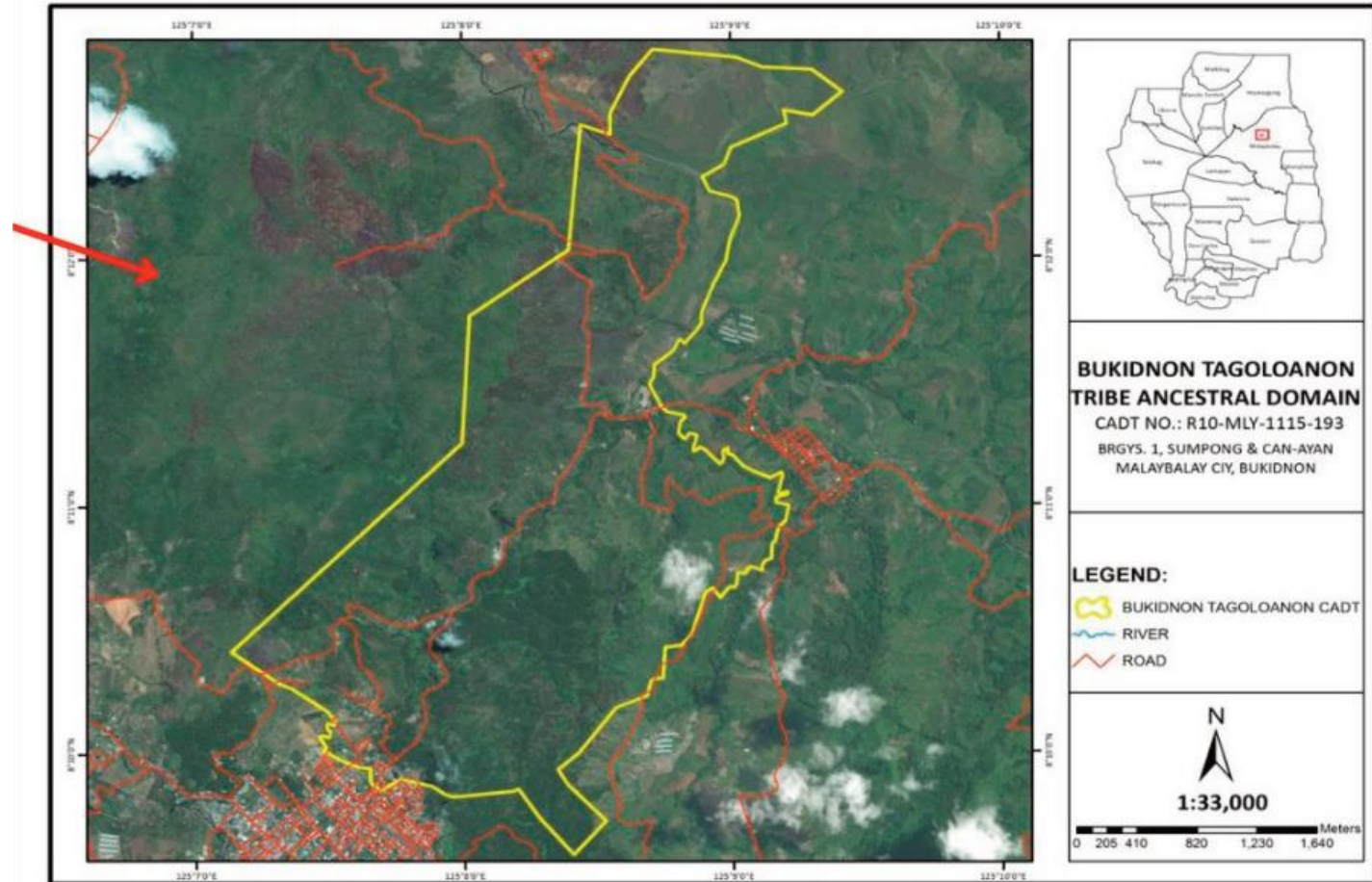
# Buktamaco:

The image shows a large outdoor sign for BUKSU. The letters 'BUKSU' are in blue, and there is a red heart shape between the 'I' and 'B'. The background is a photograph of a modern building with a glass facade and a covered walkway.

The cooperative aims to develop an ancestral domain through sustainable programs that uplift the Bukidnon-Tagoloanon indigenous community's economic condition **without disrupting the peoples' ways and traditions, to enable them to continue living as an indigenous community.**

# Buktamaco:

## The Ancestral Domain



# Social Entrepreneurship Practices:

PRACTICE	CONCEPT
Indigenous Leadership	<i>Ininay</i>
Observance of Community Values	<i>Bungkatel ha Bulawan</i>
Communal Property and Profit-sharing	<i>Handuga daw Kalalagan</i>
Concern for the Community	<i>Sayuda</i>
Entrepreneurial Competencies	<i>Katatau daw Kaayaran</i>

# Challenges:

BUKSU

## CHALLENGES

1. Conflicts within the domain.
2. Limited technical skills and financial literacy.
3. Existing regulatory requirements are not inclusive to customary practices.

# R.A. 9520 – Philippine Cooperative Code of 2008:

This specifies the formation, registration, management and mandatory requirements of cooperatives in the Philippines, including the powers and functions of the General Assembly, Board of Directors and other Officers of the cooperatives.

**The challenge: Harmonizing the customary practice and the compliance with the law.**

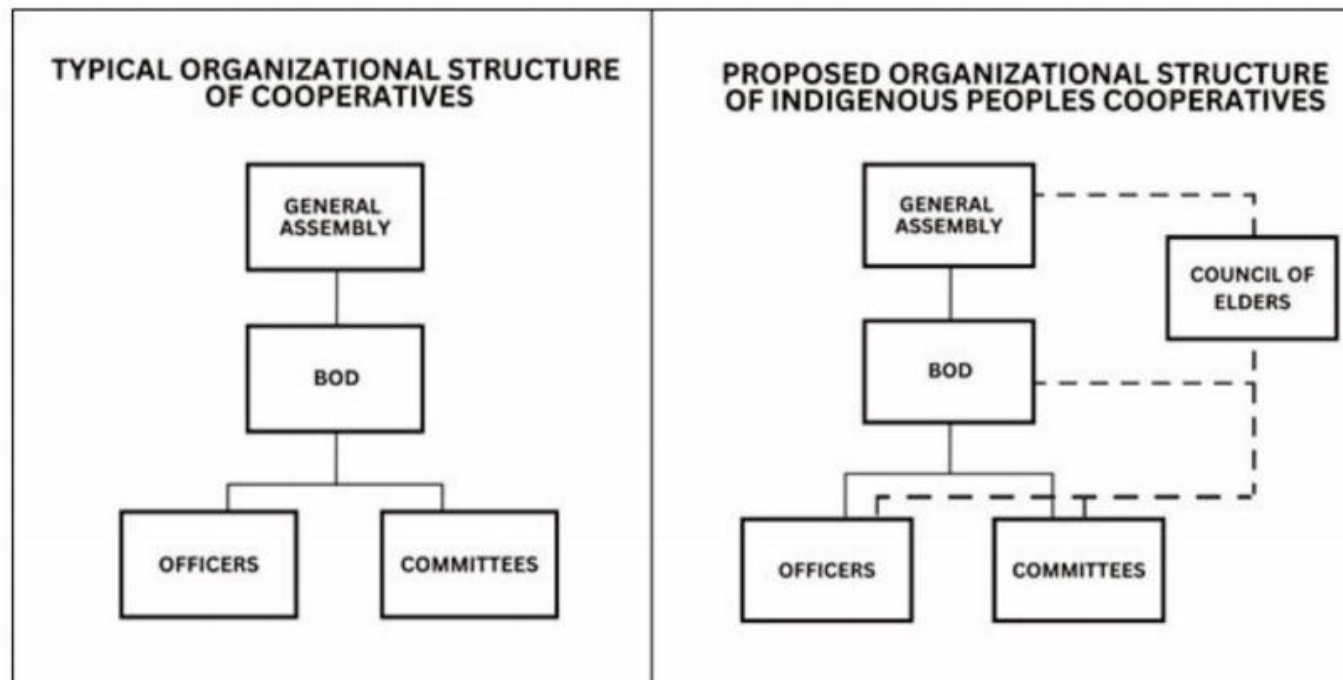
# R.A. 9520 – Philippine Cooperative Code of 2008:

The principles of the cooperatives are already practiced by the indigenous communities but some principles are applied differently due to customary practices, including the role of Council of Elders in decision-making.

Such customary practice is not embedded in R.A. 9520 that imposes management models that don't fully recognize or integrate traditional governance structures.

# R.A. 9520 – Philippine Cooperative Code of 2008:

Figure 2: Differences in the organizational structure between a typical cooperative as outlined by the Cooperative Development Authority and proposed Indigenous Peoples (IP) Cooperatives



Note: This figure compares the organizational structures of a typical cooperative as defined by the Cooperative Development Authority with the proposed structure for Indigenous Peoples (IP) cooperatives. Created by the researchers.

Proposed  
Organizational  
Structure

# The 5-pillar Framework of Sustainability

With the four pillars of sustainability – Human, Economic, Social and Environmental – **the 5<sup>th</sup> pillar is Customary Practice** as introduced by the researchers.

# The 5-pillar Framework of Sustainability

Figure 3: Sustainability framework for an Indigenous Peoples (IP) Cooperative based on the experiences of BUKTAMACO.



Note: This figure presents a sustainability framework for an IP cooperative, modelled after the experiences and practices of BUKTAMACO. Created by the researchers.

The image shows a banner at the top of the slide. On the left, there is a blue 'I' followed by a red heart, and then the letters 'BUKSU' in blue. The background of the banner is a photograph of a university building with trees and a sky.

# The Recommendation:

To assist the indigenous cultural communities' cooperatives sustain its operation, **concerned agencies may re-visit R.A. 9520 and integrate the indigenous customary practices in its implementation.**



To ensure the integrity of the IP communities where research are conducted and to ensure the sincerity of the BukSU researchers, we will remain faithful to the cultural protocol, like FPIC and rituals, in conducting research among indigenous cultural communities.

A green and white poster for a live stream event. At the top, it lists logos for BukSU, Cebu, and other partners. The main title is "Share to Heal PAG-AMBITAY DAW AG KAULI-AN" with the subtitle "INSPIRING COLLECTIVE ACTION FOR SUSTAINABLE FUTURES". A circular graphic of the 17 Sustainable Development Goals is shown. The event is "EPISODE 13: Bamboo Value Chain Development Project in Bukidnon: Its Implication to the Provincial Economic Development" on "March 19, 2025, 9:00AM-10:00AM, DXBU 104.5FM". A photo of Atty. Burt M. Estrada is featured, with his title: "Tribal Chief Datu, General Manager of BUKTAMACO, Chief of Party USAID Funded Mindanao Bamboo Value Chain Development Project". The host is "Walter I. Balane, Desiree A. Barroso". A "LIVE" icon and social media information are at the bottom. A vertical "SEASON 4" banner is on the right.

BUKIDNON STATE UNIVERSITY IN PARTNERSHIP WITH THE LOCAL GOVERNMENT OF MALAYBALAY AND THE 2ND CONGRESSIONAL DISTRICT OF BUKIDNON

Share to Heal  
**PAG-AMBITAY  
DAW AG KAULI-AN**  
INSPIRING COLLECTIVE ACTION FOR  
SUSTAINABLE FUTURES

**EPISODE 13:**  
**Bamboo Value  
Chain  
Development  
Project in  
Bukidnon: Its  
Implication to the  
Provincial  
Economic  
Development**

March 19, 2025  
9:00AM-10:00AM  
DXBU 104.5FM

**ATTY. BURT M. ESTRADA**

Tribal Chief Datu,  
General Manager of  
**BUKTAMACO**,  
Chief of Party USAID Funded  
Mindanao Bamboo Value Chain  
Development Project

Hosted by:  
Walter I. Balane  
Desiree A. Barroso

**SEASON 4**

FOR LIVESTREAMS, PLEASE VISIT THE FOLLOWING FB PAGES:  
DXBU 104.5FM OR PAG AMBITAY AG KAULIAN: SHARE TO HEAL

13 CLIMATE ACTION  
8 DECENT WORK AND ECONOMIC GROWTH



LORETA SOL L. DINLAYAN/BUKSU/2026



I ❤️ BUKSU

# Salamat tungkay!



A large, modern building with a curved facade and a colorful, multi-colored archway above the entrance. The building is surrounded by a covered walkway and a parking area with several vehicles. The sky is blue with some clouds.